



Certificate

MANAGEMENT SYSTEM CERTIFICATION

This is to certify that

FIVE-S Workplace Management System

Of

P15B-Planning (SB-Division)

MAZAGON DOCK SHIPBUILDERS LIMITED

Dockyard Road, Mazagaon, Mumbai-400010, India

Has successfully implemented **FIVE-S** Work Place Management System in the department. An audit was performed and it was found that all the requirements are fulfilled & complies with the requirements of

FIVE-S Workplace Management System

19.08.2016

Date of Issue

18.08.2019

Valid Until*

1029

Certificate No.

1st Surv. Due Before-18 Aug 2017

2nd Surv. Due Before-18 Aug 2018

Associates



Technical Director

SIX SIGMA QUALITY INTERNATIONAL

For Further Clarification Of The Scope Of The Certificate, Validity And The Applicability Of The Management System, Can Be

Obtained From info@sixsigma-tqm.com Website: www.sixsigma-tqm.com

107, Mehta Chambers, Station Road, Vasai(W), Thane, India - 401202

*Lack Of Fulfillment Of Conditions Set Out For The Issuance Of This Certificate And Timely Completion Periodic Surveillance Audits May Render This Certificate Invalid.



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