



Certificate

MANAGEMENT SYSTEM CERTIFICATION

This is to certify that

FIVE-S Workplace Management System

Of

EY-Alcock Yard Workshop of Submarine Division

MAZAGON DOCK SHIPBUILDERS LIMITED

Dockyard Road, Mazagaon, Mumbai-400010, India

Has successfully implemented **FIVE-S Work Place Management System** in the department. An audit was performed and it was found that all the requirements are fulfilled & complies with the requirements

of

FIVE-S Workplace Management System

April 11, 2016
Date of Issue

April 10, 2019
Valid Until*

1021
Certificate No.

1st Surv. Due Before-10 Apr' 2017
Associates

2nd Surv. Due Before-10 Apr' 2018



Technical Director

SIX SIGMA QUALITY INTERNATIONAL

For Further Clarification Of The Scope Of The Certificate, Validity
And The Applicability Of The Management System, Can Be

Obtained From info@sixsigma-tqm.com Website: www.sixsigma-tqm.com

107, Mehta Chambers, Station Road, Vasai(W), Thane, India - 401202

*Lack Of Fulfillment Of Conditions Set Out For The Issuance Of This Certificate And Timely Completion Periodic Surveillance Audits
May Render This Certificate Invalid.



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