





Certificate

MANAGEMENT SYSTEM CERTIFICATION

This is to certify that FIVE-S Workplace Management System

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SUBMARINE DIVISION WORKSHOP-'C'

MAZAGON DOCK LIMITED

Dockyard Road, Mazagaon, Mumbai-400010, India

Has successfully implemented FIVE-S Work Place Management System in the department. An audit was performed and it was found that all the requirements are fulfilled & complies with the requirements

of

FIVE-S Workplace Management System

November 27, 2015 Date of Issue

November 26, 2018 Palid Antil* 1019 Certificate No.

1stSurv.Due Before-27 Nov'2016 Associates 2nd Surv. Due Before-27 Nov'2017



SIX SIGMA QUALITY INTERNATIONAL

For Further Clarification Of The Scope Of The Certificate, Validity And The Applicability Of The Management System, Can Be Obtained From <u>info@sixsigma-tqm.Com</u> Website: <u>www.sixsigma-tqm.com</u> 107, Mehta Chambers, Station Road, Vasai(W), Thane, India - **401202**

*Lack Of Fulfillment Of Conditions Set Out For The Issuance Of This Certificate And Timely Completion Periodic Surveillance Audits May Render This Certificate Invalid.







