



Certificate

MANAGEMENT SYSTEM CERTIFICATION

This is to certify that
FIVE-S Workplace Management System
 Of
SB DIVISION NEW ASSEMBLY SHOP - NY
MAZAGON DOCK LIMITED

Dockyard Road, Mazagaon, Mumbai-400010, India

Has successfully implemented FIVE-S Work Place Management System in the department. An audit was performed and it was found that all the requirements are fulfilled & complies with the requirements of

FIVE-S Workplace Management System

November 27, 2015
Date of Issue

November 26, 2018
Valid Until*

1017
Certificate No.

1st Surv. Due Before-27 Nov'2016
Associates

2nd Surv. Due Before-27 Nov'2017



Technical Director

SIX SIGMA QUALITY INTERNATIONAL

For Further Clarification Of The Scope Of The Certificate, Validity And The Applicability Of The Management System, Can Be

Obtained From info@sixsigma-tqm.com Website: www.sixsigma-tqm.com
 107, Mehta Chambers, Station Road, Vasai(W), Thane, India - 401202

*Lack Of Fulfillment Of Conditions Set Out For The Issuance Of This Certificate And Timely Completion Periodic Surveillance Audits May Render This Certificate Invalid.



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